

# Challenger Financial Services Group Limited

Interim results to 31 December 2007

Mike Tilley, Chief Executive Officer

25 February 2008



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Challenger Group

Six Months Ended 31 December 2007

## Positioned for the long term

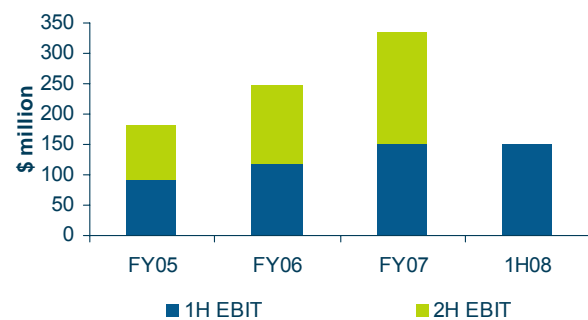
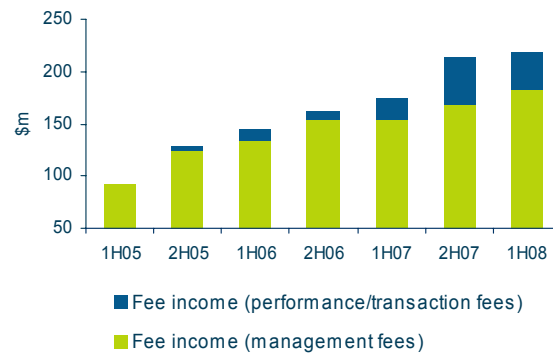
- Resilient performance in challenging market conditions
  - Continued growth in AUM – up 22%
  - EBIT of \$150m – same as 1H07
  - NPAT of \$96m – down 5% on 1H07 excl. significant items
- Significant financial flexibility
  - \$672m equity and regulatory capital raised in Nov 07
  - Low gearing – corporate facility 86% undrawn
  - CL2 surplus capital to regulatory requirements >\$600m
- Well positioned to take advantage of opportunities



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## Resilient financial performance

- Strong revenue quality
  - fee income 71% of total income (up 25% on pcp)
  - recurring AUM fees 84% of total fee income
- EBIT flat despite net negative mark to market of ~\$66m on assets (1.2% of investment assets)
- EPS impacted by timing of new equity



## Significant financial flexibility

- Conservative gearing at 9%<sup>1</sup>
- Interest cover 6x
- Next term refinancing 2010 (\$250m medium term note)
- Undrawn group facilities of ~\$300m
- Strong capital and liquidity position
  - \$272m equity raised in November 07
  - \$400m of long dated regulatory capital issued in November 07
  - >\$600m above regulatory capital minimum
  - >\$3bn in cash and fixed income

## Mortgage business - continued profitability

- EBIT \$52m up 10% excluding Choice acquisition
- 3 businesses – distribution, commercial and residential
- Distribution and commercial lending
  - performing on or ahead of plan
  - brokers using aggregation platforms have been a major beneficiary of increased flow in bank funded mortgages
- Residential lending
  - origination volumes reduced - profitability remains strong
  - term capital markets (RMBS and MTN) – closed/constrained
  - warehouse capacity until at least the end of 2008
  - strategy is to match origination volumes to profitable term funding capacity

## Positioned for opportunities

- Conservation of capital and liquidity
  - opportunities will arise from market turmoil
- Continue to maintain disciplines around
  - strategic fit and investment criteria
- Strategic relationships show strong signs of delivering value
  - Messrs Tanaka and Barrack bring strong international expertise to Challenger Board
  - progress on opportunities in Funds Management, Mortgage Management and Asset Management

# Challenger Financial Services Group Limited

Interim results to 31 December 2007

Paul Rogan, Group Chief Financial Officer

25 February 2008



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Challenger Group

Six Months Ended 31 December 2007

## Financial highlights

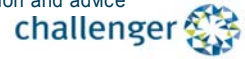
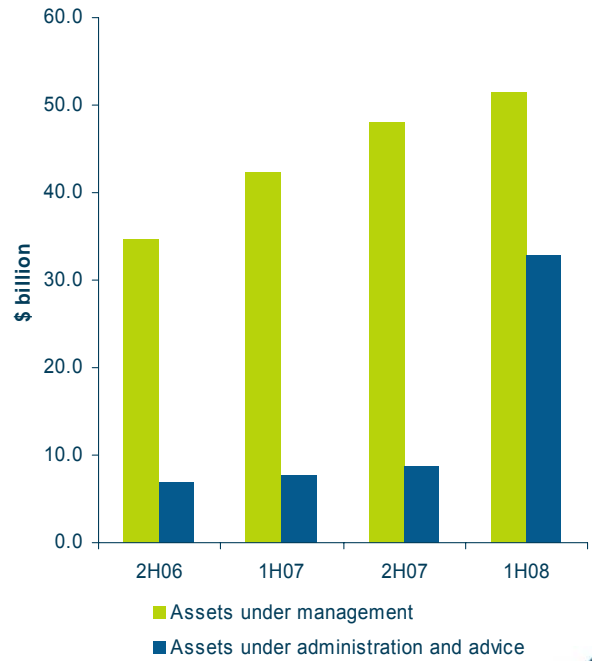
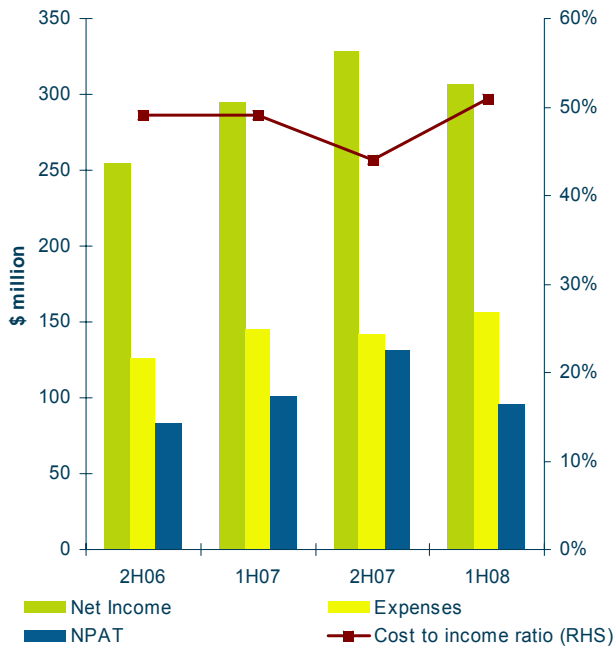
Financial Performance	1H08	1H07	% Mvt – half on half	Trend
Assets Under Management	\$47.3bn	\$38.7bn	22%	↑
Assets Under Administration and Advice	\$31.8bn	\$7.7bn	large	↑
Net Income	\$307m	\$295m	4%	↑
Expenses	\$157m	\$145m	8%	↑
EBIT	\$150m	\$150m	-	↔
NPAT*	\$96m	\$101m	-5%	↓
EPS (Basic) - cps	16.7	18.4	-9%	↓

\*Excluding significant items in 1H07



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# Key performance trends



## Divisional performance - Funds Management



# Financial highlights

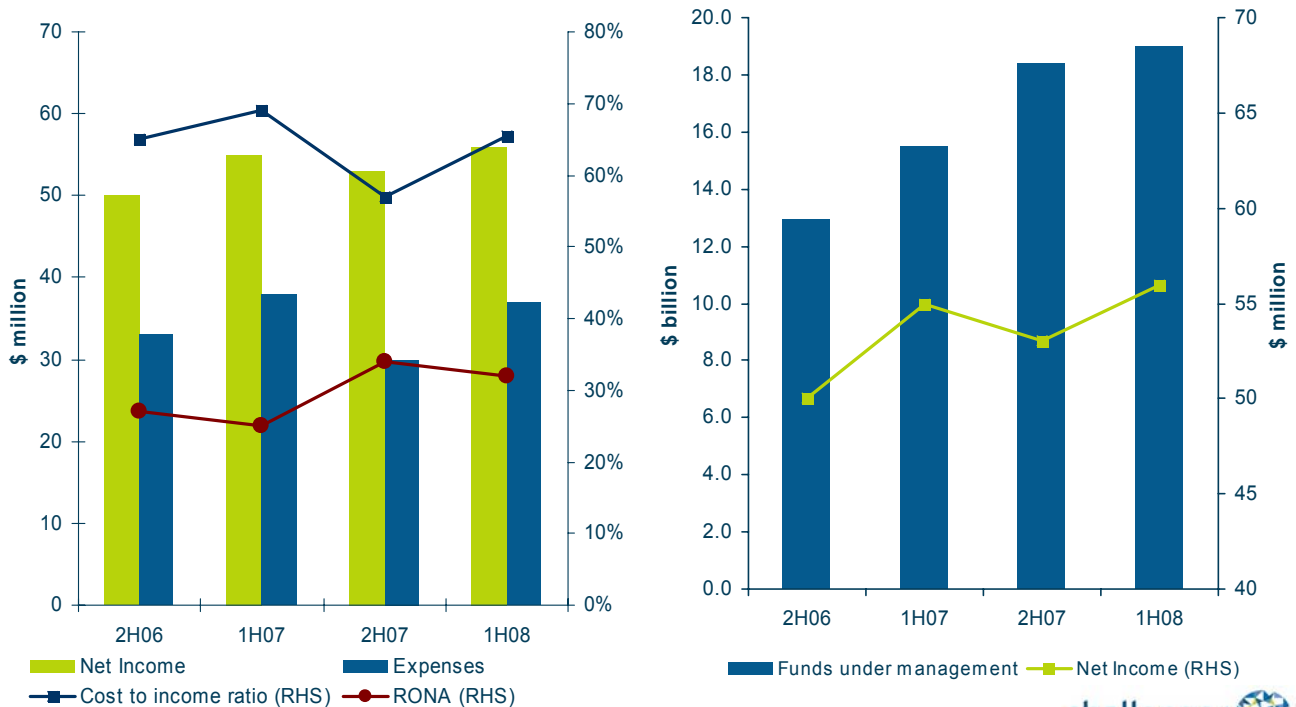
Financial Performance	1H08	1H07	% Mvt – half on half	Trend
Funds Under Management <sup>1</sup>	\$19.0bn	\$15.5bn	23%	↑
Net Income	\$56m	\$55m	2%	↑
Expenses	\$37m	\$38m	-3%	↓
EBIT	\$20m	\$17m	18%	↑
RONA annualised <sup>2</sup>	32%	25%	28%	↑
Net Assets	\$124m	\$135m	-	-

<sup>1</sup> – 1H08 includes \$1bn of segregated boutique partnerships mandates (1H07: \$523m).

<sup>2</sup> – Calculated on opening Net Assets. Net Assets at 31 December 2007 were \$135m.



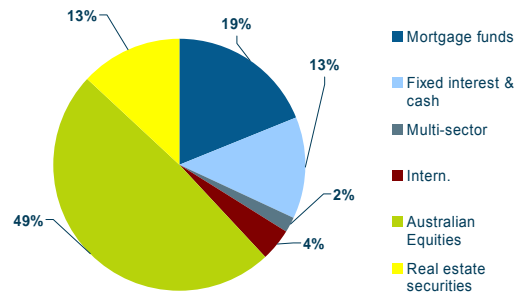
# Key performance trends



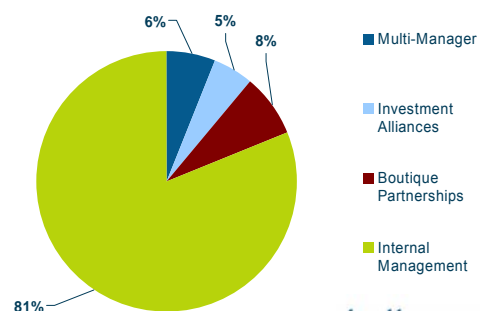
# Key value drivers of the result

- Slower FUM growth in Q2 due to overall market decline, however continue to grow market share
- FUM well diversified creating some buffer to overall market decline
- Mixed investment performance in the half - long term numbers remain solid
- Performance fees strong in 1H07 versus minimal contribution in 1H08
- Boutique Partnerships well positioned for future growth

FUM by asset class – December 2007



FUM by business channel – December 2007



## Divisional performance - Mortgage Management



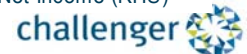
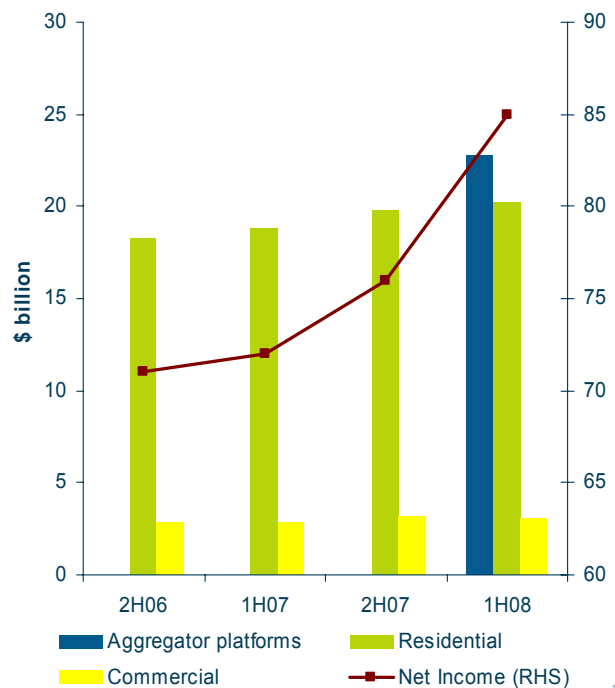
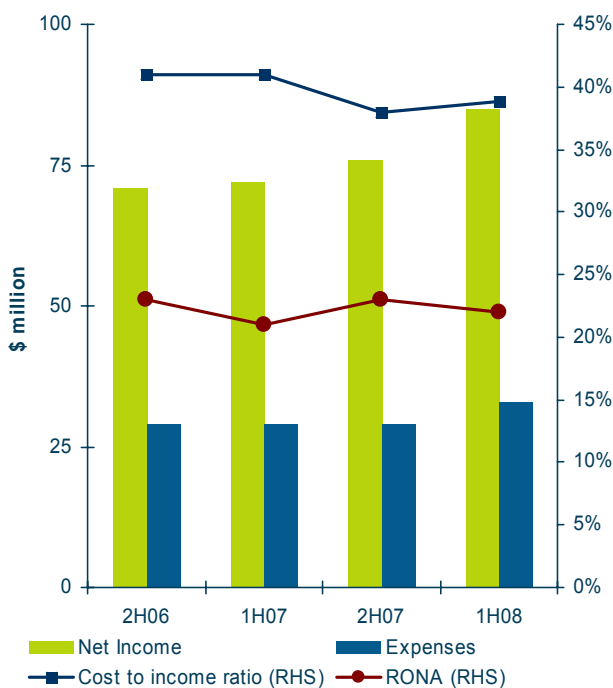
# Financial highlights

Financial Performance	1H08	1H07	% Mvt – half on half	Trend
Mortgages Under Management	\$23.3bn	\$21.6bn	8%	↑
Mortgages Under Administration	\$22.8bn	-	large	↑
Net Income	\$85m	\$72m	18%	↑
Expenses	\$33m	\$29m	14%	↑
EBIT	\$52m	\$43m	21%	↑
RONA annualised <sup>1</sup>	22%	21%	5%	↑
Net Assets	\$474m	\$412m	-	-

<sup>1</sup> – Calculated on opening Net Assets. Net Assets at 31 December 2007 were \$688m.



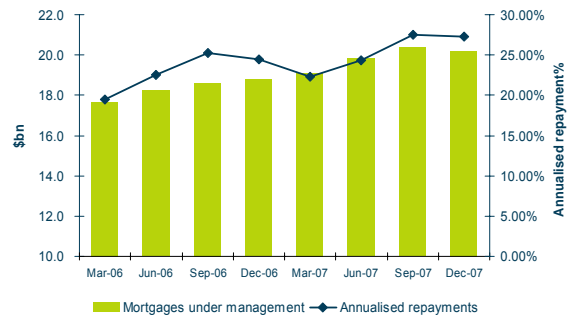
# Key performance trends



# Key value drivers of the result

- Profit excluding Choice up 10% in tough market conditions
  - Profit margins on back-book improved
  - Front book margins under pressure
  - Term funding costs for securitised mortgages locked in
  - Origination volumes reduced – low potential for profit on front book while uncertain outlook for RMBS markets remain
- Aggregation platforms deliver growth opportunity
  - Mortgages under administration up 25% on pcp; with settlements up 20%
  - Aggregation volumes independent of bank / non bank funding mix

Residential loans book / annualised repayments



Choice settlements / book



## Divisional performance - Asset Management



# Financial highlights

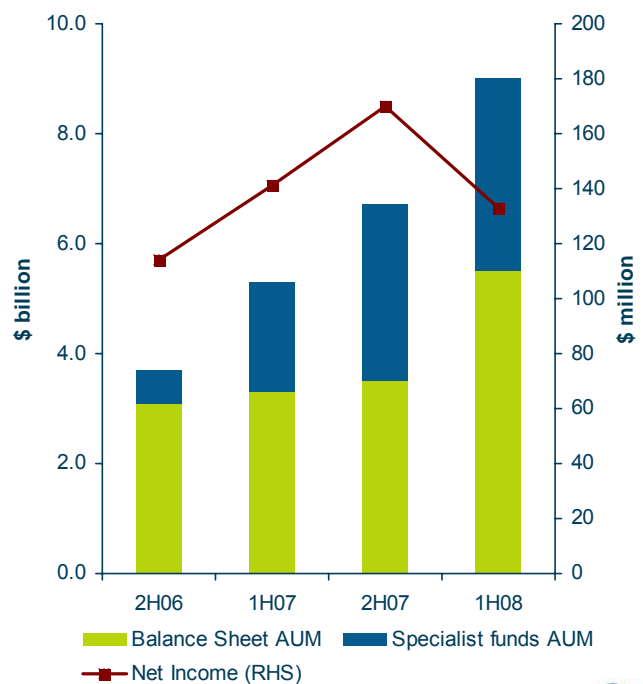
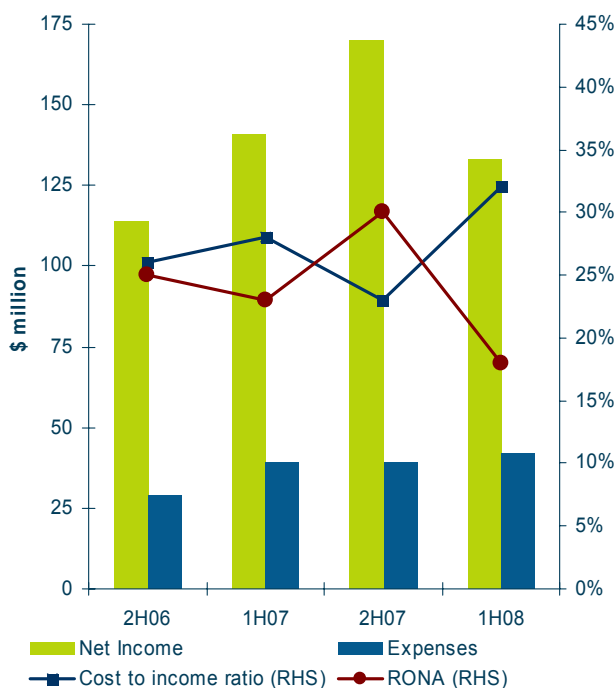
Financial Performance	1H08	1H07	% Mvt – half on half	Trend
AUM – Balance Sheet	\$5.5bn	\$3.3bn	67%	↑
AUM – Specialised Funds	\$3.5bn	\$2.0bn	75%	↑
Net Income	\$133m	\$141m	-6%	↓
Expenses	\$42m	\$39m	8%	↑
EBIT <sup>1</sup>	\$91m	\$102m	-11%	↓
RONA annualised <sup>2</sup>	18%	23%	-22%	↓
Net Assets <sup>2</sup>	\$1,014m	\$883m	-	-

<sup>1</sup> – Before significant items in 2007.

<sup>2</sup> – Based on opening Net Assets. Net Assets at 31 December 2007 were \$1,083m.



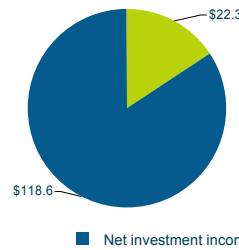
# Key performance trends



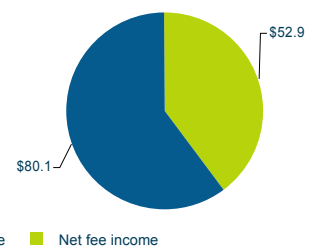
## Key value drivers of the result

- Fee income - a growing percentage of net income
  - base management fees continue to grow as specialised AUM increases
- Investment income lower due to net mark to market reductions of assets of ~\$66m
- Remain a committed investor in our listed specialist funds

Net income composition 1H07



Net income composition 1H08



■ Net investment income ■ Net fee income

## Divisional performance – Financial Planning

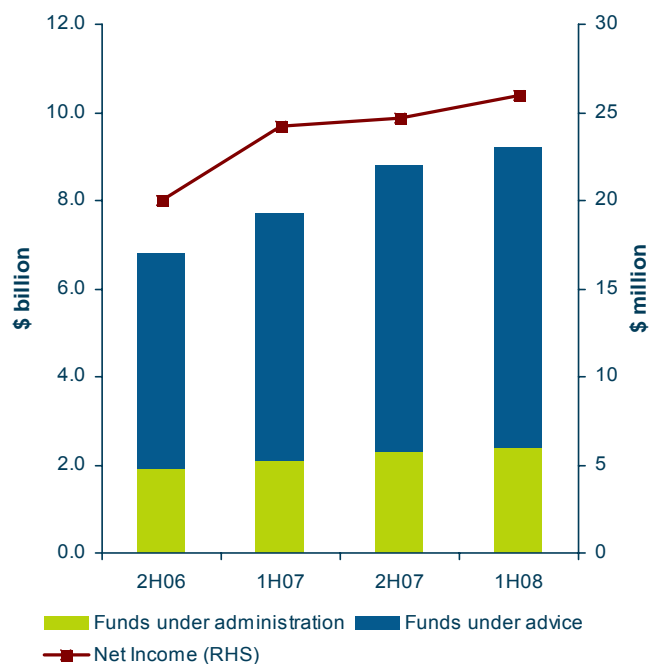
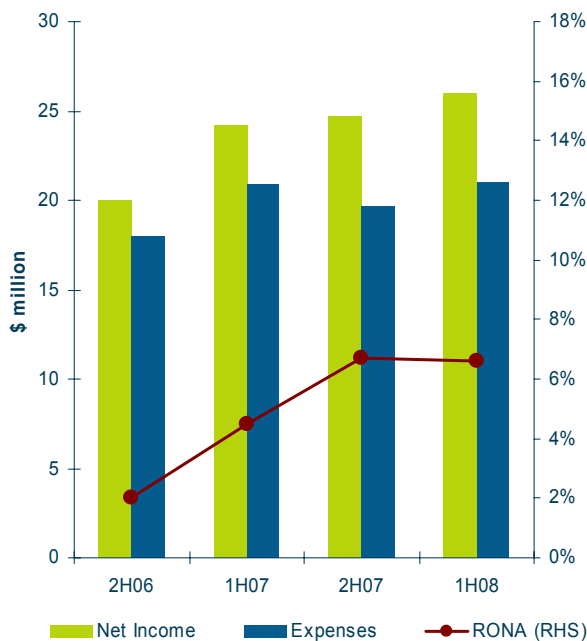
# Financial highlights

Financial Performance	1H08	1H07	% Mvt – half on half	Trend
Funds Under Administration	\$2.3bn	\$2.1bn	10%	↑
Funds Under Advice	\$6.8bn	\$5.6bn	21%	↑
Net Income	\$26m	\$24m	8%	↑
Expenses	\$21m	\$21m	-	↔
EBIT	\$5m	\$3m	67%	↑
RONA annualised <sup>1</sup>	7%	5%	40%	↑
Net Assets	\$151m	\$146m	-	-

<sup>1</sup> – Calculated on opening Net Assets. Net Assets at 31 December 2007 were \$145m.



# Key performance trends



# Operating cash flow

- Strong operating cash flows underpin business activities
- Excludes realised gains
- Lower tax due to utilisation of losses

\$m

	1H08	1H07
Receipts from customers (excl SPV's)	438.3	321.3
Dividends received	65.9	15.8
Interest received	102.1	52.4
Net distributions from mortgage SPV's	111.5	132.9
Interest paid to 3rd parties inc. policyholders	(137.6)	(95.0)
Payments to suppliers & employees (excl. SPV's)	(446.5)	(246.1)
Income tax paid	(3.4)	(20.3)
<b>Operating Activities Cash flow - mgmt</b>	<b>130.3</b>	<b>161.0</b>

<sup>1</sup> Statutory operating cash flows are adjusted to exclude policyholder capital flows (1H07: CIF deconsolidated )

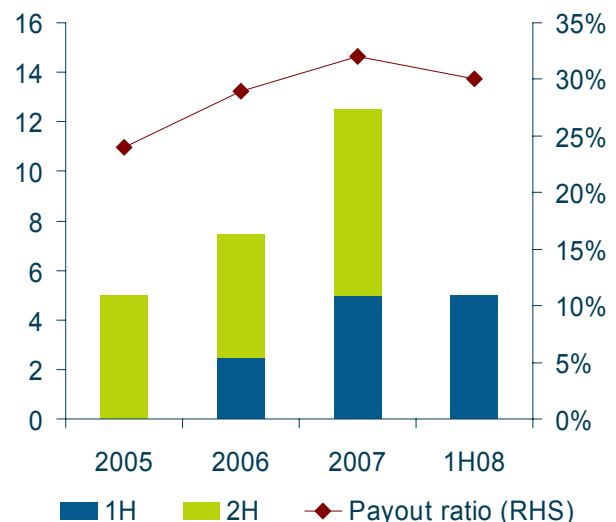


# Dividends

- 2008 interim dividend declared
- 5.0 cents per share
- 100% franked

	Key Dates
Ex-dividend date	18 March 2008
Record date	26 March 2008
Payment date	18 April 2008

Dividends – cents per share (cps)



# Outlook

Mike Tilley – Chief Executive Officer

25 February 2008



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Challenger Group

Six Months Ended 31 December 2007

## Challenger differentiation

- Financial assets reside in prudentially regulated environment
- ‘Sticky’ annuities - long duration fixed funding cost supports long term investment decisions
- Rated by S&P
  - Life Company ‘A’ (stable outlook)
  - Group ‘BBB+’ (stable outlook)
- Conservative / low gearing
- Surplus capital and liquidity has positioned the business to operate through the down cycle
- Continue to manage to long term strategy



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## Strong operating cash flow

- Group operating cash flow remains very strong at \$130m
- Mark to market of listed vehicles not reflecting net asset value
- Continued volatility in credit markets
- Creates opportunities given significant liquidity available

Mark to market of listed vehicles

Listed vehicle	% Holding	NAV per unit	31/12/07	22/02/08
CIF	32%	\$4.05	\$3.50	\$2.85
CDI	39%	\$1.08	\$0.95	\$0.81
CKT	5%	\$1.93	\$1.07	\$1.38
CWT	26%	\$0.95	\$0.72	\$0.71

## Business as usual

- Continue to win mandates despite weak markets
- Strong infrastructure pipeline with expanded IRR's
- Well advanced collaboration with strategic partners
  - distribution of funds management products in Asia and emerging markets infrastructure
  - development of relationships with global investors
- Slower mortgage origination pending certainty on term funding markets
- Market turmoil will deliver significant investment opportunities
- Committed to deliver double digit EPS growth in the long term

# Appendices



# Appendices

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## Consolidated profit and loss

Challenger Group					
Millions	1H 08	2H 07	1H 07	2H 06	1H 06
<b>Income</b>					
Total investment income <sup>1</sup>	199.0	180.3	182.2	154	149
Costs of funding	(118.9)	(70.2)	(63.6)	(61)	(58)
<b>Net investment income</b>	<b>80.1</b>	<b>110.1</b>	<b>118.6</b>	<b>93</b>	<b>91</b>
Fees received	423.2	374.8	330.7	310	280
Fees & commissions paid	(160.3)	(120.0)	(115.3)	(111)	(104)
Acquisition cost amortisation	(45.8)	(42.9)	(41.9)	(37)	(37)
<b>Net fee income</b>	<b>217.1</b>	<b>211.9</b>	<b>173.5</b>	<b>162</b>	<b>138</b>
<b>Other income</b>	<b>9.4</b>	<b>5.5</b>	<b>2.4</b>	<b>-</b>	<b>5</b>
<b>Net income</b>	<b>306.6</b>	<b>327.5</b>	<b>294.5</b>	<b>255</b>	<b>235</b>
<b>Expense</b>					
Employee expenses	(105.2)	(94.4)	(99.7)	(85)	(78)
Purchased services	(13.5)	(17.9)	(9.1)	(7)	(11)
Occupancy expense	(10.0)	(5.0)	(6.5)	(8)	(6)
IT	(12.2)	(9.3)	(6.7)	(6)	(5)
Other expenses	(16.1)	(15.7)	(22.8)	(20)	(17)
<b>Total operating expenses</b>	<b>(157.0)</b>	<b>(142.3)</b>	<b>(144.8)</b>	<b>(126)</b>	<b>(117)</b>
<b>EBIT</b>	<b>149.6</b>	<b>185.2</b>	<b>149.7</b>	<b>129</b>	<b>118</b>
<b>Interest &amp; borrowing costs</b>	<b>(25.7)</b>	<b>(17.8)</b>	<b>(15.9)</b>	<b>(22)</b>	<b>(13)</b>
<b>Net profit before tax</b>	<b>123.9</b>	<b>167.4</b>	<b>133.8</b>	<b>107</b>	<b>105</b>
<b>Tax (adjusted for minority interests)</b>	<b>(28.2)</b>	<b>(36.4)</b>	<b>(33.2)</b>	<b>(24)</b>	<b>(35)</b>
<b>Net profit after tax pre significant items</b>	<b>95.7</b>	<b>131.0</b>	<b>100.6</b>	<b>83</b>	<b>70</b>
<b>Significant items<sup>2</sup></b>	<b>-</b>	<b>(5.9)</b>	<b>29.3</b>	<b>(9)</b>	<b>(10)</b>
<b>Net profit after tax including significant items</b>	<b>95.7</b>	<b>125.1</b>	<b>129.9</b>	<b>74</b>	<b>60</b>
<b>Performance</b>					
Cost to income	51.2%	43.5%	49.2%	49.4%	49.7%
Net investment income/Net income	26.1%	33.6%	40.3%	36.3%	38.8%
Net fee income/Net income	70.8%	64.7%	58.9%	63.7%	59.0%
Other income/Net income	3.1%	1.7%	0.8%	0.0%	2.2%
Effective tax rate	22.8%	21.7%	24.8%	21.9%	35.9%
Average net assets <sup>3</sup>	1,595.0	1,387.0	1,282.0	1,192.1	1,154.1
Return on equity	12.0%	18.0%	20.3%	12.4%	10.4%

<sup>1</sup> Includes realised and revaluation movements on investment and funding portfolios (inclusive of hedging).

<sup>2</sup> Includes impact of minority interests [1H08 \$4.9; 1H07 \$21m; 2H06 \$(3m); 1H06 \$7m].

<sup>3</sup> Refer to Appendix 16 for details of significant items.

<sup>3</sup> Calculated on a two point average (excludes CIF and SPV).



## Consolidated balance sheet

Challenger Group			
Millions	31 Dec 07	30 Jun 2007	31 Dec 2006
<b>Assets</b>			
<b>Investment assets - Asset Management</b>			
Cash, fixed interest and debt	3,194.6	1,566.7	1,729.0
Infrastructure	992.2	648.3	569.1
Property (net)	1,093.9	1,077.3	916.0
Equity and other investments	247.4	184.1	99.9
Total investment assets managed for the Life Company	5,528.1	3,476.4	3,314.0
Investment assets managed by other subsidiaries	58.9	59.0	54.0
<b>Total investment assets managed</b>	<b>5,587.0</b>	<b>3,535.4</b>	<b>3,368.0</b>
<b>Other investment assets</b>			
Cash & cash equivalents	279.9	245.6	203.4
Receivables	112.3	106.9	147.1
Derivative Assets	518.4	298.8	296.1
Fixed assets	6.4	49.8	10.1
Deferred tax assets	65.9	64.9	7.0
Investment in associates	167.7	119.3	15.2
Goodwill and intangibles	59.2	58.1	7.3
Other assets	827.7	614.8	573.4
<b>Total assets</b>	<b>7,799.6</b>	<b>5,267.1</b>	<b>4,810.3</b>
<b>Liabilities</b>			
Life investment liabilities	3,770.3	2,027.1	2,012.4
Life insurance liabilities	81.4	83.0	88.2
Derivative liabilities	48.1	35.6	10.3
Recourse debt	345.0	294.7	160.0
Non recourse debt	130.0	230.0	230.0
Subordinated debt	566.8	189.8	186.9
Other interest bearing liabilities	56.0	54.0	111.5
Provisions	57.5	43.2	47.1
Tax liabilities	360.7	308.8	155.6
Payables	566.7	450.4	390.2
Other liabilities	74.6	97.8	70.6
Net SPV equity <sup>1</sup>	(3.4)	4.1	9.9
<b>Total liabilities</b>	<b>6,053.7</b>	<b>3,818.5</b>	<b>3,472.7</b>
<b>Net assets</b>	<b>1,745.9</b>	<b>1,448.6</b>	<b>1,337.6</b>

<sup>1</sup> SPVs are shown net rather than consolidated into various asset classes.



## Consolidated Operating Cashflow

<b>Challenger Group</b>		
<b>\$millions</b>	<b>1H 08</b>	<b>1H 07</b>
<b>Operating Activities</b>		
Receipts from customers (excluding SPVs)	438.3	321.3
Dividends received	65.9	15.8
Interest received	102.1	52.4
Net distributions from mortgage SPVs	111.5	132.9
Interest paid to third parties (including policyholders)	(137.6)	(95.0)
Payments to suppliers and employees (excluding SPVs)	(446.5)	(246.1)
Income tax paid	(3.4)	(20.3)
<b>Operating Activities Cashflow - Management</b>	<b>130.3</b>	<b>161.0</b>
<b>Reconciliation to Statutory Operating Activities Cashflow</b>		
Net annuity policy inflows excluding interest paid	22.0	26.8
CIF deconsolidation	-	4.9
<b>Operating Activities Cashflow - Statutory</b>	<b>152.3</b>	<b>192.7</b>

## Debt and gearing

<b>\$m</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>% Δ 1H 08 - 1H 07</b>
<b>Financial Debt<sup>1</sup></b>				
Medium term notes	250	250	-	large
Corporate facilities	95	45	160	(40.6%)
<b>Total Financial Debt</b>	<b>345</b>	<b>295</b>	<b>160</b>	<b>115.6%</b>
Available cash	181	209	88	106.1%
<b>Net debt<sup>2</sup></b>	<b>164</b>	<b>86</b>	<b>72</b>	<b>127.8%</b>
<b>Gearing<sup>3</sup></b>				
Debt/(Debt + Equity)	16.5%	17.0%	10.7%	53.6%
Net Debt/(Net Debt + Equity)	8.6%	5.6%	5.1%	67.2%
Book equity (closing)	1,745	1,445	1,329	31.3%
<b>Operating Leverage<sup>4</sup></b>				
NIM Facility	130	230	230	(43.5%)
Senior property debt	538	537	539	(0.2%)
Subordinated debt	567	190	187	203.2%
Real estate note finance	56	54	61	(8.8%)
Wholesale annuity	-	-	50	(100.0%)
<b>Total Operating Leverage</b>	<b>1,291</b>	<b>1,011</b>	<b>1,067</b>	<b>20.9%</b>

<sup>1</sup> Recourse to Challenger Financial Services Group.

<sup>2</sup> Net debt is after available cash is deducted.

<sup>3</sup> Gearing ratios are based on financial (recourse) debt.

<sup>4</sup> Non recourse to Challenger Financial Services Group.

## Issued share capital

<b>Shares</b>					
<b>Number of shares</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Ordinary Shares: Quoted (CGF)</b>					
Opening	554,608,540	550,103,540	544,767,540	537,917,717	534,269,048
Additions (+)					
i) <i>DRP</i>	-	-	-	371,823	530,669
ii) <i>LTIP vested</i>	5,770,000	6,085,000	5,336,000	6,478,000	3,548,000
iii) <i>LTIP shares bought back &amp; cancelled</i>	-	(1,580,000)	-	-	(430,000)
iv) <i>New share issue</i>	40,000,000	-	-	-	-
Closing	600,378,540	554,608,540	550,103,540	544,767,540	537,917,717
<b>Weighted average number of ordinary shares</b>	573,073,594	552,910,584	548,042,529	540,092,865	536,671,560
<b>Long Term Incentive Plan</b>					
Opening	41,665,000	47,750,000	47,536,000	49,114,000	43,962,000
Additions (+)	-	-	5,550,000	4,900,000	8,700,000
Subtractions (-)	(6,320,000)	(6,085,000)	(5,336,000)	(6,478,000)	(3,548,000)
Closing	35,345,000	41,665,000	47,750,000	47,536,000	49,114,000
<b>Performance Share Rights</b>					
Opening	91,384	-	-	-	-
Additions (+)	4,639,700	91,384	-	-	-
Subtractions (-)	-	-	-	-	-
Closing	4,731,084	91,384	-	-	-
<b>Options</b>					
Options <sup>1</sup> Opening	60,000,000	60,000,000	60,000,000	60,000,000	60,000,000
Additions (+)	57,142,857	-	-	-	-
Subtractions (-)	-	-	-	-	-
Closing	117,142,857	60,000,000	60,000,000	60,000,000	60,000,000
Executive Opening	7,800,000	-	-	-	-
Additions (+)	11,575,000	7,800,000	-	-	-
Subtractions (-)	-	-	-	-	-
Closing	19,375,000	7,800,000	-	-	-
<b>Weighted average number of shares for dilutive purposes</b>	621,644,049	596,762,360	558,670,750	551,558,029	554,403,823

<sup>1</sup> Colony options issued on 7 November 2007 with an exercise price of \$7.00 per share, exercisable over a five year period.



## Earnings and Dividends Per Share

<b>Earnings Per Share</b>					
<b>Half Year</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Pre significant items</b>					
Basic	16.7	23.7	18.4	15.5	12.7
Diluted	15.0	21.7	17.7	14.9	12.1
<b>Post significant items</b>					
Basic	16.7	22.6	23.7	13.7	11.2
Diluted	15.0	20.7	22.9	13.1	10.5
<b>Dividends Per Share</b>					
<b>Half Year</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
Cents per share	5.0	7.5	5.0	5.0	2.5
Franked	100%	100%	100%	100%	100%



## Funds Management

<b>Funds Management</b>					
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Income</b>					
<b>Net Investment Income</b>	-	-	-	-	-
Fees received	75.4	69.3	70.1	65	52
Fees & commissions paid	(19.0)	(16.6)	(15.0)	(15)	(12)
Acquisition cost amortisation	-	-	-	-	-
<b>Net fee income</b>	<b>56.4</b>	<b>52.7</b>	<b>55.1</b>	<b>50</b>	<b>39</b>
<b>Other income</b>	-	-	-	1	3
<b>Net income</b>	<b>56.4</b>	<b>52.7</b>	<b>55.1</b>	<b>50</b>	<b>42</b>
<b>Expenses</b>					
Employee expenses	(19.7)	(17.5)	(23.9)	(21)	(22)
Other	(17.2)	(12.5)	(14.3)	(12)	(13)
<b>Total expenses</b>	<b>(36.9)</b>	<b>(30.0)</b>	<b>(38.2)</b>	<b>(33)</b>	<b>(35)</b>
<b>EBIT</b>	<b>19.5</b>	<b>22.7</b>	<b>16.9</b>	<b>18</b>	<b>7</b>
<b>Performance</b>					
Cost to income	65.4%	56.9%	69.4%	64.9%	83.9%
Net fee income/Net income	100.0%	100.0%	100.0%	98.4%	94.0%
Other income/Net income	-	-	-	1.6%	6.0%
Opening Net Assets (\$m)	124	135	135	131	131
RONA (annualised)	31.6%	33.6%	25.0%	27.0%	10.2%
Average Net Assets (\$m) <sup>1</sup>	129	133	138	-	-
RONA (annualised)	30.2%	34.3%	24.4%	-	-
Average funds under management (\$bn) <sup>2</sup>	19.2	16.9	14.2	12.4	11.3
<b>Expressed as ratio of average FUM (bps analysis)<sup>3</sup></b>					
Fees received	79	82	99	104	91
Fees & commissions paid	(20)	(20)	(21)	(24)	(22)
Other income	-	-	-	1	4
<b>Net income</b>	<b>59</b>	<b>62</b>	<b>78</b>	<b>81</b>	<b>74</b>
Expenses	(38)	(36)	(54)	(53)	(62)
<b>EBIT</b>	<b>20</b>	<b>27</b>	<b>24</b>	<b>29</b>	<b>12</b>

<sup>1</sup> Calculated on two point average.

<sup>2</sup> Average FUM calculated on a monthly basis.

<sup>3</sup> Annualised.



## Mortgage Management

<b>Mortgage Management</b>					
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Income</b>					
<b>Net Investment Income</b>	-	-	-	-	-
Fees received and receivable	193.5	153.8	151.3	145	137
Fees & commissions paid	(65.6)	(35.2)	(37.0)	(37)	(37)
Acquisition cost amortisation	(45.8)	(42.9)	(41.9)	(37)	(37)
<b>Net fee income</b>	<b>82.1</b>	<b>75.7</b>	<b>72.4</b>	<b>71</b>	<b>63</b>
<b>Other income<sup>1</sup></b>	<b>2.9</b>	-	-	-	-
<b>Net income</b>	<b>85.0</b>	<b>75.7</b>	<b>72.4</b>	<b>71</b>	<b>63</b>
<b>Expenses</b>					
Employee expenses	(22.9)	(19.8)	(20.9)	(21)	(19)
Other	(10.1)	(8.9)	(8.5)	(8)	(8)
<b>Total expenses</b>	<b>(33.0)</b>	<b>(28.7)</b>	<b>(29.4)</b>	<b>(29)</b>	<b>(27)</b>
<b>EBIT</b>	<b>52.0</b>	<b>47.0</b>	<b>43.0</b>	<b>42</b>	<b>36</b>
<b>Performance</b>					
Cost to income	38.9%	37.9%	40.6%	40.8%	42.9%
Net fee income/Net income	96.6%	100.0%	100.0%	100.0%	100.0%
Other income/Net income	3.4%	-	-	-	-
Opening Net Assets (\$m)	474	412	412	360	360
RONA (annualised)	22.0%	22.8%	20.8%	23.3%	20.0%
Average Net Assets (\$m) <sup>2</sup>	579	462	431	-	-
RONA (annualised)	18.0%	20.4%	19.9%	-	-

<sup>1</sup> Contribution from investments in PLAN and Homeloans.

<sup>2</sup> Calculated on two point average.



# Mortgage Management Residential Lending

**APPENDIX 9**  
Mortgage Management  
31 December 2007

<b>MM Residential Lending</b>					
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Income</b>					
<b>Net Investment Income</b>	-	-	-	-	-
Fees received	144.8	142.0	140.4	133	126
Fees & commissions paid	(35.7)	(35.2)	(37.0)	(37)	(37)
Acquisition cost amortisation	(45.8)	(42.9)	(41.9)	(37)	(37)
<b>Net fee income</b>	<b>63.3</b>	<b>63.9</b>	<b>61.5</b>	<b>59</b>	<b>52</b>
<b>Other income<sup>1</sup></b>	<b>1.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net income</b>	<b>64.9</b>	<b>63.9</b>	<b>61.5</b>	<b>59</b>	<b>52</b>
<b>Expenses</b>					
Employee expenses	(17.9)	(17.3)	(18.4)	(18)	(16)
Other	(8.0)	(7.9)	(7.0)	(7)	(7)
<b>Total expenses</b>	<b>(25.9)</b>	<b>(25.2)</b>	<b>(25.4)</b>	<b>(25)</b>	<b>(23)</b>
<b>EBIT</b>	<b>39.0</b>	<b>38.7</b>	<b>36.1</b>	<b>34</b>	<b>29</b>
<b>Performance</b>					
Cost to income	39.9%	39.4%	41.3%	42.4%	44.2%
Net fee income/Net income	97.5%	100.0%	100.0%	100.0%	100.0%
Other income/Net income	2.5%	-	-	-	-
Average loan portfolio (\$bn) <sup>2</sup>	20.2	19.2	18.6	17.7	16.5
<b>Expressed as ratio of average portfolio (bps analysis)<sup>3,4</sup></b>					
Fees received	143	148	151	150	153
Fees & commissions paid	(35)	(37)	(40)	(42)	(45)
Acquisition costs	(45)	(45)	(45)	(42)	(45)
<b>Net margin</b>	<b>63</b>	<b>66</b>	<b>66</b>	<b>67</b>	<b>63</b>
Expenses	(26)	(26)	(27)	(28)	(28)
<b>EBIT</b>	<b>37</b>	<b>40</b>	<b>39</b>	<b>38</b>	<b>35</b>

<sup>1</sup> Income in relation to equity accounted profits in Homeloans.

<sup>2</sup> Average loan portfolio calculated on a monthly basis.

<sup>3</sup> Annualised.

<sup>4</sup> Other income is excluded.

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# Mortgage Management Commercial Lending

**APPENDIX 10**  
Mortgage Management  
31 December 2007

<b>MM Commercial Lending</b>					
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Income</b>					
<b>Net Investment Income</b>	-	-	-	-	-
Fees received	11.6	11.8	10.9	12	11
Fees & commissions paid	-	-	-	-	-
Acquisition cost amortisation	-	-	-	-	-
<b>Net fee income</b>	<b>11.6</b>	<b>11.8</b>	<b>10.9</b>	<b>12</b>	<b>11</b>
<b>Other income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net income</b>	<b>11.6</b>	<b>11.8</b>	<b>10.9</b>	<b>12</b>	<b>11</b>
<b>Expenses</b>					
Employee expenses	(2.4)	(2.5)	(2.5)	(3)	(3)
Other	(1.1)	(1.0)	(1.5)	(1)	(1)
<b>Total expenses</b>	<b>(3.5)</b>	<b>(3.5)</b>	<b>(4.0)</b>	<b>(4)</b>	<b>(4)</b>
<b>EBIT</b>	<b>8.1</b>	<b>8.3</b>	<b>6.9</b>	<b>8</b>	<b>7</b>
<b>Performance</b>					
Cost to income	30.2%	29.7%	36.7%	33.3%	36.4%
Net fee income/Net income	100.0%	100.0%	100.0%	100.0%	100.0%
Average loan portfolio (\$bn) <sup>1</sup>	3.1	3.0	2.7	2.5	2.4
<b>Expressed as ratio of average portfolio (bps analysis)<sup>2,3</sup></b>					
Fees received	75	79	81	96	90
Expenses	(23)	(23)	(30)	(32)	(33)
<b>EBIT</b>	<b>52</b>	<b>56</b>	<b>51</b>	<b>64</b>	<b>57</b>

<sup>1</sup> Average loan portfolio calculated on a monthly basis.

<sup>2</sup> Annualised.

<sup>3</sup> Other income is excluded.

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# Mortgage Management Aggregator Platforms

**APPENDIX 11**  
Mortgage Management  
31 December 2007

MM Aggregator Platforms					
Millions	1H 08	2H 07	1H 07	2H 06	1H 06
<b>Income</b>					
<b>Net investment income</b>	-	-	-	-	-
Fees received and receivable	37.1	-	-	-	-
Fees & commissions paid	(29.9)	-	-	-	-
Acquisition cost amortisation	-	-	-	-	-
<b>Net fee income</b>	<u>7.2</u>	-	-	-	-
<b>Other income<sup>1</sup></b>	<u>1.3</u>	-	-	-	-
<b>Net income</b>	<u>8.5</u>	-	-	-	-
<b>Expenses</b>					
Employee expenses	(2.6)	-	-	-	-
Other	(1.0)	-	-	-	-
<b>Total expenses</b>	<u>(3.6)</u>	-	-	-	-
<b>EBIT</b>	<u>4.9</u>	-	-	-	-
<b>Performance</b>					
Cost to income	42.4%	-	-	-	-
Net fee income/Net income	84.7%	-	-	-	-
Other income/Net income	15.3%	-	-	-	-
Flow (\$bn) <sup>2</sup>	3.5	-	-	-	-
Average loan portfolio (\$bn) <sup>3</sup>	22.1	-	-	-	-
<b>Expressed as ratio of average flow (bps analysis)<sup>4</sup></b>					
Fees received	106	-	-	-	-
Fees and commissions paid	(86)	-	-	-	-
Expenses	(10)	-	-	-	-
<b>EBIT</b>	<u>10</u>	-	-	-	-

<sup>1</sup> Income in relation to investment in PLAN Australia.

<sup>2</sup> The key revenue driver for Aggregator Platforms is new business flow rather than Mortgages Under Administration.

<sup>3</sup> Average loan portfolio calculated on a monthly basis (post acquisition).

<sup>4</sup> Other income is excluded.

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# Asset Management

**APPENDIX 12**  
Asset Management  
31 December 2007

Asset Management					
Millions	1H 08	2H 07	1H 07	2H 06	1H 06
<b>Income</b>					
Investment yield	159.8	106.7	111.8	92	102
Capital gains/(losses) - realised and unrealised <sup>1</sup>	39.2	73.6	70.4	62	47
<b>Total investment income</b>	<u>199.0</u>	<u>180.3</u>	<u>182.2</u>	<u>154</u>	<u>149</u>
<b>Costs of funding<sup>2</sup></b>	<u>(118.9)</u>	<u>(70.2)</u>	<u>(63.6)</u>	<u>(61)</u>	<u>(58)</u>
<b>Net investment income</b>	<u>80.1</u>	<u>110.1</u>	<u>118.6</u>	<u>93</u>	<u>91</u>
Fees received	52.9	59.5	22.3	21	16
Fees & commissions paid	-	-	-	-	-
Acquisition cost amortisation	-	-	-	-	-
<b>Net fee income</b>	<u>52.9</u>	<u>59.5</u>	<u>22.3</u>	<u>21</u>	<u>16</u>
<b>Other income</b>	-	-	-	-	-
<b>Net income</b>	<u>133.0</u>	<u>169.6</u>	<u>140.9</u>	<u>114</u>	<u>107</u>
<b>Expenses</b>					
Employee expenses	(32.4)	(28.7)	(31.5)	(22)	(18)
Other	(9.7)	(9.8)	(7.5)	(7)	(7)
<b>Total expenses</b>	<u>(42.1)</u>	<u>(38.5)</u>	<u>(39.0)</u>	<u>(29)</u>	<u>(25)</u>
<b>EBIT</b>	<u>90.9</u>	<u>131.1</u>	<u>101.9</u>	<u>85</u>	<u>82</u>
<b>Significant items</b>	-	(8.5)	29.0	1	(15)
<b>NPBT<sup>4</sup></b>	<u>90.9</u>	<u>122.6</u>	<u>130.9</u>	<u>86</u>	<u>67</u>
<b>Performance</b>					
Cost to income	31.7%	22.7%	27.7%	25.6%	23.4%
Net investment income/Net income	60.2%	64.9%	84.2%	81.5%	85.0%
Net fee income/Net income	39.8%	35.1%	15.8%	18.5%	15.0%
Opening Net Assets (\$m)	1,014	883	883	686	686
RONA (annualised)	17.9%	29.7%	23.1%	24.6%	23.9%
Average Net Assets (\$m) <sup>5</sup>	1,049	945	879	856	757
RONA (annualised)	17.3%	27.8%	23.2%	19.9%	21.6%
Average investment portfolios (\$bn) <sup>6</sup>	4.863	3.451	3.210	3.087	3.076
Average funding portfolios (\$bn) <sup>6</sup>	3.722	2.312	2.238	2.269	2.335
<b>Expressed as ratio of average portfolio (annualised)</b>					
Total investment income <sup>2</sup> /Average investment portfolios	8.2%	10.5%	11.3%	10.1%	9.6%
Costs of funding <sup>2</sup> /Average funding portfolios	(6.4%)	(6.1%)	(5.6%)	(5.4%)	(4.9%)
Net investment income <sup>2</sup> /Average investment portfolios	3.3%	6.4%	7.4%	6.0%	5.9%

<sup>1</sup> Includes realised gains and revaluation movements on investment and funding portfolios (inclusive of hedging).

<sup>2</sup> 2H06 does not include CF distributions eliminated on consolidation. On a normalised basis the Total Investment Income in 2H06 would have been 10.7% (1H06: 9.4%) and Net Investment Income would have been 6.6% (1H06: 5.7%).

<sup>3</sup> Includes the unwinding of discount on annuities through time, cost of writing new business, distribution costs, administration costs and expense release in relation to annuities plus the costs of subordinated debt origination and servicing.

<sup>4</sup> Variances to statutory segment reporting are due to the accounting of minority interests.

<sup>5</sup> Calculated on a two point average.

<sup>6</sup> 1H08 calculated on a monthly average. Prior periods calculated on a two point average.

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# Asset Management

## Balance Sheet

<b>Asset Management Balance Sheet (excl SPV and CIF)</b>			
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>
Debt investments and cash	3,195	1,567	1,729
Equity and other investments	247	184	100
Infrastructure investments	992	648	569
Net property investments	1,094	1,077	916
Total investment assets managed for the Life Company	5,528	3,476	3,314
Investment assets managed by other subsidiaries	59	59	54
Total investment assets managed	5,587	3,535	3,368
Intangibles and other assets	329	120	172
<b>Total assets</b>	<b>5,916</b>	<b>3,655</b>	<b>3,540</b>
Policy liabilities	(3,852)	(2,110)	(2,101)
Subordinated debt <sup>1</sup>	(567)	(190)	(187)
Other liabilities	(414)	(341)	(377)
<b>Total liabilities</b>	<b>(4,833)</b>	<b>(2,641)</b>	<b>(2,665)</b>
<b>Net assets</b>	<b>1,083</b>	<b>1,014</b>	<b>875</b>
Debt included in net property investments	(538)	(537)	(539)

<sup>1</sup> Subordinated debt contributes in full to regulatory capital under applicable standards for APRA.

# Financial Planning

<b>Financial Planning</b>					
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Income</b>					
<b>Net Investment Income</b>	-	-	-	-	-
Fees received	101.4	92.2	87.1	80	75
Fees & commissions paid	(75.7)	(68.2)	(63.3)	(59)	(55)
Acquisition cost amortisation	-	-	-	-	-
<b>Net fee income</b>	<b>25.7</b>	<b>24.0</b>	<b>23.8</b>	<b>21</b>	<b>20</b>
<b>Other income</b>	<b>-</b>	<b>0.7</b>	<b>0.4</b>	<b>(1)</b>	<b>3</b>
<b>Net income</b>	<b>25.7</b>	<b>24.7</b>	<b>24.2</b>	<b>20</b>	<b>23</b>
<b>Expenses</b>					
Employee expenses	(12.3)	(9.8)	(10.1)	(10)	(10)
Other	(8.5)	(9.9)	(10.8)	(8)	(7)
Total expenses	(20.8)	(19.7)	(20.9)	(18)	(17)
<b>EBIT</b>	<b>4.9</b>	<b>5.0</b>	<b>3.3</b>	<b>2</b>	<b>5</b>
<b>Performance</b>					
Cost to income	80.9%	79.8%	86.4%	91.5%	76.3%
Net fee income/Net income	100.0%	97.2%	98.3%	103.6%	88.6%
Other income/Net income	-	2.8%	1.7%	(3.6%)	11.4%
Opening Net Assets (\$m)	151	146	146	144	144
RONA (annualised)	6.5%	6.9%	4.5%	2.4%	7.5%
Average Net Assets (\$m) <sup>1</sup>	148	150	147	-	-
RONA (annualised)	6.6%	6.7%	4.5%	-	-

<sup>1</sup> Calculated on two point average.

<b>Corporate</b>					
<b>\$millions</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Income</b>					
Net income	6.5	4.8	2.0	-	-
<b>Expenses</b>					
Employee expenses	(17.9)	(18.6)	(13.3)	(11)	(9)
Other expenses	(6.3)	(6.8)	(4.0)	(6)	(3)
Total expenses	(24.2)	(25.4)	(17.3)	(17)	(12)
<b>EBIT</b>	(17.7)	(20.6)	(15.3)	(17)	(12)
<b>Interest &amp; borrowing costs</b>	(25.7)	(17.8)	(15.9)	(22)	(13)
<b>Net profit before tax<sup>1</sup></b>	(43.4)	(38.4)	(31.2)	(39)	(25)
<b>Significant items<sup>2</sup></b>	-	-	10.0	(13)	-
<b>Group headcount (FTE)</b>	1,175	1,063	996	958	926

<sup>1</sup> Variances to statutory segment reporting are due to the accounting of minority interests.

<sup>2</sup> Includes \$9.3m on CIF gain in 1H07.

# Significant items

<b>Significant items</b>					
<b>\$m</b>	<b>1H 08</b>	<b>2H 07</b>	<b>1H 07</b>	<b>2H 06</b>	<b>1H 06</b>
<b>Challenger Group</b>					
NPAT pre significant items	96	131	101	83	70
<i>Significant items</i>					
Hilton	-	-	-	(13)	-
CIF	-	-	39	1	(15)
MetLife transition costs	-	(9)	-	-	-
	-	(9)	39	(12)	(15)
Tax effect	-	3	(10)	3	5
Total adjustments	-	(6)	29	(9)	(10)
NPAT post significant items	96	125	130	74	60
<b>Divisional Allocation</b>					
Asset Management	-	(9)	29	1	(15)
Corporate	-	-	10	(13)	-
Total adjustment pre tax	-	(9)	39	(12)	(15)

# Group Assets, Mortgages and Funds Under Management, Administration and Advice

Group Assets, Mortgages and Funds Under Management, Administration and Advice			
Millions	1H 08	2H 07	1H 07
<b>Asset Management</b>			
<b>Life Company investment assets</b>			
Net property investments	1,094	1,077	916
Debt investments (including hybrids) and cash	3,195	1,567	1,729
Infrastructure assets	992	648	569
Equity and other assets	247	184	100
<b>Total investment assets managed for the Life Company</b>	<b>5,528</b>	<b>3,476</b>	<b>3,314</b>
Investment assets managed by other subsidiaries	59	59	54
Total investment assets under management	5,587	3,535	3,368
<b>Specialised Funds</b>			
CWT	336	298	306
CDI	888	807	650
CKT	591	468	-
Unlisted funds	474	436	274
CIF (adjusted equity value)	1,205	1,154	756
<b>Total assets of specialised funds</b>	<b>3,494</b>	<b>3,163</b>	<b>1,986</b>
<b>Total Assets under Management<sup>1</sup></b>	<b>9,022</b>	<b>6,639</b>	<b>5,300</b>
<b>Mortgage Management</b>			
Residential	20,181	19,828	18,775
Commercial	3,117	3,185	2,820
Platforms	22,779	-	-
<b>Total Mortgages under Management and Administration</b>	<b>46,077</b>	<b>23,013</b>	<b>21,595</b>
<b>Funds Management</b>			
Funds under Management	19,000	18,393	15,487
<b>Financial Planning</b>			
Funds under administration	2,275	2,295	2,093
Funds under advice	6,776	6,501	5,582
<b>Total Funds under Administration and Advice</b>	<b>9,051</b>	<b>8,796</b>	<b>7,675</b>
Adjustments <sup>2</sup>	(4,067)	(4,091)	(3,682)
<b>Total assets &amp; loans under management and administration<sup>3</sup></b>	<b>79,083</b>	<b>52,750</b>	<b>46,375</b>

<sup>1</sup> Includes investment assets of the Life Company and total assets of specialised funds.

<sup>2</sup> Adjustments reflect the elimination of cross holdings.

<sup>3</sup> Refer Quarterly Asset and Funds Under Management reports for greater detail.

# Glossary

<b>MM</b>	Mortgage Management division
<b>FM</b>	Funds Management division
<b>AM</b>	Asset Management division
<b>FP</b>	Financial Planning division
<b>Corporate</b>	All other non cash generating unit activity
<b>Investment yield (AM only)</b>	Income earned on investment portfolios (i.e. fixed interest and cash, infrastructure, equities and other) + profits/losses on fixed interest portfolios + gross rental income less trust expenses, financing costs directly associated with property, less management and performance fees
<b>Capital gains/(losses) – realised and unrealised (AM only)</b>	Realised gains and losses and revaluation movements on investment and funding portfolios (inclusive of hedging).
<b>Total investment income</b>	Investment yield plus capital gains/(losses) realised and unrealised
<b>Costs of funding (AM only)</b>	Unwinding of the discount on annuity policyholder liabilities + origination and maintenance costs of the policyholder portfolio (net of expense reserve release) + origination and servicing costs of alternative funding sources (e.g. subordinated debt)
<b>Net investment income</b>	Total investment income less costs of funding
<b>Spread (AM only)</b>	Net investment income of the CL2 balance sheet investments divided by the average investment value expressed as a percentage.
<b>Fees received</b>	AM – management fees, performance fees and advisory fees (net of asset origination costs) MM – management fees and excess spread fees earned on securitisation vehicles FM – management fees, performance fees and dividends from Boutique investments FP – gross brokerage and platform income (Genesys) and administration fee income (Synergy)

## Glossary

<b>Fees &amp; commissions paid</b>	MM – trailing expenses paid to mortgage originators. Accounted for on an accruals basis with cash flow closely aligned to accounting treatment. FM – upfront and trailing expenses paid to financial planners and advisers FP – commission represents Financial planners share of gross brokerage (Genesys) and commissions (Synergy) AM – note: included in Costs of funding
<b>Acquisition cost amortisation (MM only)</b>	Amortisation of upfront payments to mortgage originators (deferred acquisition costs) spread over expected average life of loans plus upfront capitalised bond issuance and securitisation costs (deferred portfolio costs) spread over the expected life of each securitisation pool so as to achieve an "effective yield" comparison. Amortisation rates are reviewed periodically.
<b>Net fee income</b>	Fees received less fees and commissions paid less acquisition cost amortisation
<b>Other income</b>	Income other than Net Fee Income and Net Investment Income, including equity accounted profits of associates and other miscellaneous income.
<b>Net income</b>	Net investment income + Net fee income + Other income
<b>Employee expense</b>	Includes fixed and variable incentive components of remuneration structures. Also includes the amortisation of employee share schemes as required under AIFRS. The amortisation of LTIP and executive Option Schemes are only reported within the Corporate section as Challenger's practise is not to allocate these charges to each division.
<b>Other expense</b>	Unless disclosed otherwise, all non employee expenses.
<b>Significant items</b>	Non recurring or abnormal income or expense items within each reporting period. Purpose being to assist analysis of the normalised or underlying profit performance of Challenger.

## Glossary

<b>Net Assets</b>	An approximation of the net capital utilisation in each division. Net Assets (and RONA targets) are reset as at 1 July in each financial year.
<b>Average Net Assets</b>	Half year – the average of opening and closing Net Assets Full year – a three point average of opening, half year and closing Net Assets
<b>Return on Equity (ROE)</b>	NPAT divided by Average Net Assets attributable to equity holders of the parent.
<b>Return on Net Assets (RONA)</b>	EBIT divided by opening Net Assets expressed as a %. Each division has a RONA target which is reset on 1 July each year using the Net Assets at 30 June.
<b>Policy liabilities</b>	Policy liabilities are the liabilities held in respect of future obligations to owners of life investment contracts issued by CL2, calculated in accordance with Actuarial Standard 1.04 Valuation of Policy Liabilities.
<b>Assets Under Management</b>	Total value of revenue generating assets that are managed by the Asset Management business.
<b>Funds Under Administration</b>	Total value of revenue generating funds (excluding Dealer fees) in respect of which the Financial Planning business provides administration services.
<b>Funds Under Advice</b>	Total value of revenue generating funds in respect of which the Financial Planning business provides investment advice.
<b>Funds Under Management</b>	Total value of revenue generating funds that are managed by the Funds Management business.
<b>Mortgages Under Administration</b>	Total value of revenue generating mortgages in respect of which the Mortgage Management business provides administration services.
<b>Mortgages Under Management</b>	Total value of revenue generating mortgages that are managed by the Mortgage Management business.



Disclaimer: The material in this presentation is general background information about Challenger Financial Services Group activities and is current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered with or without professional advice when deciding if an investment is appropriate.

